



**The Corporation of the City of Sault Ste. Marie**  
**Budget Meeting of City Council**  
**Minutes**

Monday, December 8, 2025  
5:00 pm  
Council Chambers and Video Conference

Present: Mayor M. Shoemaker, Councillor S. Hollingsworth, Councillor S. Spina, Councillor L. Dufour, Councillor L. Vezeau-Allen, Councillor A. Caputo, Councillor R. Zagordo, Councillor M. Bruni, Councillor S. Kinach, Councillor C. Gardi, Councillor M. Scott

Officials: T. Vair, R. Tyczinski, S. Hamilton Beach, B. Lamming, S. Schell, P. Johnson, P. Tonazzo, C. Rumiel, D. Perri, N. Ottolino, N. Maione, T. Anderson, F. Coccimiglio, T. Vecchio, M. Zuppa, M. Borowicz-Sibenik, S. Facey, J. King, D. Perri, R. Van Staveren, K. Izydorczyk, A. Caputo, B. Liguori, K. Pulkkinen

Others: A. Caputo; B. Liguori

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**1. Land Acknowledgement**

**2. Approve Agenda as Presented**

Moved by: Councillor R. Zagordo  
Seconded by: Councillor S. Spina

Resolved that the Agenda for December 8, 2025 Budget Meeting as presented be approved.

**Carried**

**3. Declaration of Pecuniary Interest**

**4. Ontario Regulation 284/09**

Moved by: Councillor A. Caputo  
Seconded by: Councillor S. Spina

Resolved that the report of the Manager of Finance dated December 8, 2025 concerning Ontario Regulation 284/09 be approved for the budget year 2026.

**Carried**

**5. Budget 2026 Community Engagement**

Moved by: Councillor R. Zagordo  
Seconded by: Councillor S. Spina

Resolved that the report of the Manager of Communications dated December 8, 2025 regarding Budget 2026 Community Engagement be received as information.

**Carried**

**5.1 Sault Trails Advocacy Committee Submission**

Correspondence was received by Council as information.

**6. 2026 Proposed Budget**

Moved by: Councillor R. Zagordo  
Seconded by: Councillor S. Spina

Resolved that City Council now proceed into the Committee of the Whole to consider the following matter referred to it for consideration – 2026 Budget Deliberations.

**Carried**

**6.1 2026 Operating Budget**

Moved by: Councillor A. Caputo  
Seconded by: Councillor S. Spina

Resolved that the report of the CAO dated December 8, 2025 concerning 2026 Budget Additional Information be received as information.

**Carried**

**6.1.1 Proposed Amendments by Members of Council Including Service Level Changes**

Moved by: Councillor M. Scott  
Seconded by: Mayor M. Shoemaker

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Be It Resolved that the Public Works winter control budget be increased by \$800,000 in 2026 at a savings from the proposed budget of \$135,300.

|                             | <b>For</b> | <b>Against</b> | <b>Conflict</b> | <b>Absent</b>  |
|-----------------------------|------------|----------------|-----------------|----------------|
| Mayor M. Shoemaker          | X          |                |                 |                |
| Councillor S. Hollingsworth |            |                |                 | X              |
| Councillor S. Spina         | X          |                |                 |                |
| Councillor L. Dufour        | X          |                |                 |                |
| Councillor L. Vezeau-Allen  | X          |                |                 |                |
| Councillor A. Caputo        | X          |                |                 |                |
| Councillor R. Zagordo       | X          |                |                 |                |
| Councillor M. Bruni         | X          |                |                 |                |
| Councillor S. Kinach        | X          |                |                 |                |
| Councillor C. Gardi         | X          |                |                 |                |
| Councillor M. Scott         | X          |                |                 |                |
| <b>Results</b>              | <b>10</b>  | <b>0</b>       | <b>0</b>        | <b>1</b>       |
|                             |            |                |                 | <b>Carried</b> |

Moved by: Mayor M. Shoemaker  
 Seconded by: Councillor S. Spina

Be It Resolved that the budgeted increase of \$550,000 for Public Works Fleet Financing Strategy be spread over 2 years at a savings in 2026 of \$275,000.

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|                             | <b>For</b> | <b>Against</b> | <b>Conflict</b> | <b>Absent</b>  |
|-----------------------------|------------|----------------|-----------------|----------------|
| Mayor M. Shoemaker          | X          |                |                 |                |
| Councillor S. Hollingsworth |            |                |                 | X              |
| Councillor S. Spina         | X          |                |                 |                |
| Councillor L. Dufour        | X          |                |                 |                |
| Councillor L. Vezeau-Allen  | X          |                |                 |                |
| Councillor A. Caputo        | X          |                |                 |                |
| Councillor R. Zagordo       | X          |                |                 |                |
| Councillor M. Bruni         | X          |                |                 |                |
| Councillor S. Kinach        | X          |                |                 |                |
| Councillor C. Gardi         | X          |                |                 |                |
| Councillor M. Scott         | X          |                |                 |                |
| <b>Results</b>              | <b>10</b>  | <b>0</b>       | <b>0</b>        | <b>1</b>       |
|                             |            |                |                 | <b>Carried</b> |

Moved by: Mayor M. Shoemaker

Seconded by: Councillor L. Vezeau-Allen

Be It Resolved that operational funding of \$95,913 be removed from the Downtown Ambassador Program but that the operations be continued in 2026 with one-time funding allocated to the City of Sault Ste. Marie from the District Social Services Administration Board.

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|                             | <b>For</b> | <b>Against</b> | <b>Conflict</b> | <b>Absent</b>  |
|-----------------------------|------------|----------------|-----------------|----------------|
| Mayor M. Shoemaker          | X          |                |                 |                |
| Councillor S. Hollingsworth | X          |                |                 |                |
| Councillor S. Spina         | X          |                |                 |                |
| Councillor L. Dufour        | X          |                |                 |                |
| Councillor L. Vezeau-Allen  | X          |                |                 |                |
| Councillor A. Caputo        | X          |                |                 |                |
| Councillor R. Zagordo       | X          |                |                 |                |
| Councillor M. Bruni         | X          |                |                 |                |
| Councillor S. Kinach        | X          |                |                 |                |
| Councillor C. Gardi         | X          |                |                 |                |
| Councillor M. Scott         | X          |                |                 |                |
| <b>Results</b>              | <b>11</b>  | <b>0</b>       | <b>0</b>        | <b>0</b>       |
|                             |            |                |                 | <b>Carried</b> |

Moved by: Mayor M. Shoemaker

Seconded by: Councillor M. Bruni

Be It Resolved that the inflationary increases to capital accounts be set at \$450,000 in 2026 at a savings of \$62,353.

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|                             | <b>For</b> | <b>Against</b> | <b>Conflict</b> | <b>Absent</b>  |
|-----------------------------|------------|----------------|-----------------|----------------|
| Mayor M. Shoemaker          | X          |                |                 |                |
| Councillor S. Hollingsworth | X          |                |                 |                |
| Councillor S. Spina         | X          |                |                 |                |
| Councillor L. Dufour        | X          |                |                 |                |
| Councillor L. Vezeau-Allen  | X          |                |                 |                |
| Councillor A. Caputo        | X          |                |                 |                |
| Councillor R. Zagordo       | X          |                |                 |                |
| Councillor M. Bruni         | X          |                |                 |                |
| Councillor S. Kinach        | X          |                |                 |                |
| Councillor C. Gardi         | X          |                |                 |                |
| Councillor M. Scott         | X          |                |                 |                |
| <b>Results</b>              | <b>11</b>  | <b>0</b>       | <b>0</b>        | <b>0</b>       |
|                             |            |                |                 | <b>Carried</b> |

Moved by: Mayor M. Shoemaker

Seconded by: Councillor M. Bruni

Be It Resolved that the use of the tax stabilization reserve approved in the 2024 budget that phased in policing cost increases over three years be spread over four years for a savings in the 2026 budget of \$66,667.

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|                             | <b>For</b> | <b>Against</b> | <b>Conflict</b> | <b>Absent</b>  |
|-----------------------------|------------|----------------|-----------------|----------------|
| Mayor M. Shoemaker          | X          |                |                 |                |
| Councillor S. Hollingsworth | X          |                |                 |                |
| Councillor S. Spina         | X          |                |                 |                |
| Councillor L. Dufour        | X          |                |                 |                |
| Councillor L. Vezeau-Allen  | X          |                |                 |                |
| Councillor A. Caputo        | X          |                |                 |                |
| Councillor R. Zagordo       | X          |                |                 |                |
| Councillor M. Bruni         | X          |                |                 |                |
| Councillor S. Kinach        | X          |                |                 |                |
| Councillor C. Gardi         | X          |                |                 |                |
| Councillor M. Scott         | X          |                |                 |                |
| <b>Results</b>              | <b>11</b>  | <b>0</b>       | <b>0</b>        | <b>0</b>       |
|                             |            |                |                 | <b>Carried</b> |

Moved by: Mayor M. Shoemaker

Seconded by: Councillor A. Caputo

Be It Resolved that \$50,000 be added to the Downtown operational budget.

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|                             | <b>For</b> | <b>Against</b> | <b>Conflict</b> | <b>Absent</b>  |
|-----------------------------|------------|----------------|-----------------|----------------|
| Mayor M. Shoemaker          | X          |                |                 |                |
| Councillor S. Hollingsworth |            | X              |                 |                |
| Councillor S. Spina         | X          |                |                 |                |
| Councillor L. Dufour        | X          |                |                 |                |
| Councillor L. Vezeau-Allen  | X          |                |                 |                |
| Councillor A. Caputo        | X          |                |                 |                |
| Councillor R. Zagordo       | X          |                |                 |                |
| Councillor M. Bruni         | X          |                |                 |                |
| Councillor S. Kinach        | X          |                |                 |                |
| Councillor C. Gardi         | X          |                |                 |                |
| Councillor M. Scott         | X          |                |                 |                |
| <b>Results</b>              | <b>10</b>  | <b>1</b>       | <b>0</b>        | <b>0</b>       |
|                             |            |                |                 | <b>Carried</b> |

Moved by: Mayor M. Shoemaker

Seconded by: Councillor R. Zagordo

Be It Resolved that Council direct staff to add \$400,000 to the revenue line item for Casino revenue sharing based on average increase over the last two years.

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|                             | <b>For</b> | <b>Against</b> | <b>Conflict</b> | <b>Absent</b>  |
|-----------------------------|------------|----------------|-----------------|----------------|
| Mayor M. Shoemaker          | X          |                |                 |                |
| Councillor S. Hollingsworth | X          |                |                 |                |
| Councillor S. Spina         | X          |                |                 |                |
| Councillor L. Dufour        | X          |                |                 |                |
| Councillor L. Vezeau-Allen  | X          |                |                 |                |
| Councillor A. Caputo        | X          |                |                 |                |
| Councillor R. Zagordo       | X          |                |                 |                |
| Councillor M. Bruni         | X          |                |                 |                |
| Councillor S. Kinach        | X          |                |                 |                |
| Councillor C. Gardi         | X          |                |                 |                |
| Councillor M. Scott         | X          |                |                 |                |
| <b>Results</b>              | <b>11</b>  | <b>0</b>       | <b>0</b>        | <b>0</b>       |
|                             |            |                |                 | <b>Carried</b> |

Moved by: Mayor M. Shoemaker

Seconded by: Councillor L. Dufour

Be It Resolved that the Landfill Business and Implementation annual reserve allocation be reduced at an annual savings of \$1,825,000.

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|                             | <b>For</b> | <b>Against</b> | <b>Conflict</b> | <b>Absent</b>  |
|-----------------------------|------------|----------------|-----------------|----------------|
| Mayor M. Shoemaker          | X          |                |                 |                |
| Councillor S. Hollingsworth |            | X              |                 |                |
| Councillor S. Spina         | X          |                |                 |                |
| Councillor L. Dufour        | X          |                |                 |                |
| Councillor L. Vezeau-Allen  | X          |                |                 |                |
| Councillor A. Caputo        | X          |                |                 |                |
| Councillor R. Zagordo       | X          |                |                 |                |
| Councillor M. Bruni         | X          |                |                 |                |
| Councillor S. Kinach        | X          |                |                 |                |
| Councillor C. Gardi         | X          |                |                 |                |
| Councillor M. Scott         | X          |                |                 |                |
| <b>Results</b>              | <b>10</b>  | <b>1</b>       | <b>0</b>        | <b>0</b>       |
|                             |            |                |                 | <b>Carried</b> |

Moved by: Councillor C. Gardi  
 Seconded by: Mayor M. Shoemaker

Be It Resolved that the Sault Ste. Marie Public Library be granted \$75,000 as an operational increase.

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|                             | <b>For</b> | <b>Against</b> | <b>Conflict</b> | <b>Absent</b>  |
|-----------------------------|------------|----------------|-----------------|----------------|
| Mayor M. Shoemaker          | X          |                |                 |                |
| Councillor S. Hollingsworth | X          |                |                 |                |
| Councillor S. Spina         | X          |                |                 |                |
| Councillor L. Dufour        | X          |                |                 |                |
| Councillor L. Vezeau-Allen  | X          |                |                 |                |
| Councillor A. Caputo        | X          |                |                 |                |
| Councillor R. Zagordo       | X          |                |                 |                |
| Councillor M. Bruni         | X          |                |                 |                |
| Councillor S. Kinach        | X          |                |                 |                |
| Councillor C. Gardi         | X          |                |                 |                |
| Councillor M. Scott         | X          |                |                 |                |
| <b>Results</b>              | <b>11</b>  | <b>0</b>       | <b>0</b>        | <b>0</b>       |
|                             |            |                |                 | <b>Carried</b> |

Moved by: Mayor M. Shoemaker

Seconded by: Councillor C. Gardi

Be It Resolved that the streetlighting increase for PUC be set at \$145,000 in the 2026 budget at a savings of \$50,000.

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|                             | <b>For</b> | <b>Against</b> | <b>Conflict</b> | <b>Absent</b>  |
|-----------------------------|------------|----------------|-----------------|----------------|
| Mayor M. Shoemaker          | X          |                |                 |                |
| Councillor S. Hollingsworth | X          |                |                 |                |
| Councillor S. Spina         | X          |                |                 |                |
| Councillor L. Dufour        | X          |                |                 |                |
| Councillor L. Vezeau-Allen  | X          |                |                 |                |
| Councillor A. Caputo        | X          |                |                 |                |
| Councillor R. Zagordo       | X          |                |                 |                |
| Councillor M. Bruni         | X          |                |                 |                |
| Councillor S. Kinach        | X          |                |                 |                |
| Councillor C. Gardi         | X          |                |                 |                |
| Councillor M. Scott         | X          |                |                 |                |
| <b>Results</b>              | <b>11</b>  | <b>0</b>       | <b>0</b>        | <b>0</b>       |
|                             |            |                |                 | <b>Carried</b> |

Moved by: Councillor L. Dufour  
 Seconded by: Councillor A. Caputo

Be It Resolved that staff be directed to add two Public Works staff dedicated to downtown maintenance and beautification in 2026 without a budgetary impact in 2026 by drawing from existing resources.

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|                             | <b>For</b> | <b>Against</b> | <b>Conflict</b> | <b>Absent</b>  |
|-----------------------------|------------|----------------|-----------------|----------------|
| Mayor M. Shoemaker          | X          |                |                 |                |
| Councillor S. Hollingsworth | X          |                |                 |                |
| Councillor S. Spina         | X          |                |                 |                |
| Councillor L. Dufour        | X          |                |                 |                |
| Councillor L. Vezeau-Allen  | X          |                |                 |                |
| Councillor A. Caputo        | X          |                |                 |                |
| Councillor R. Zagordo       | X          |                |                 |                |
| Councillor M. Bruni         | X          |                |                 |                |
| Councillor S. Kinach        | X          |                |                 |                |
| Councillor C. Gardi         | X          |                |                 |                |
| Councillor M. Scott         | X          |                |                 |                |
| <b>Results</b>              | <b>11</b>  | <b>0</b>       | <b>0</b>        | <b>0</b>       |
|                             |            |                |                 | <b>Carried</b> |

Moved by: Mayor M. Shoemaker

Seconded by: Councillor S. Hollingsworth

Be It Resolved that the security foot patrols be maintained in 2026 utilizing the balance of the Special Council Community Fund.

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|                             | <b>For</b> | <b>Against</b> | <b>Conflict</b> | <b>Absent</b>  |
|-----------------------------|------------|----------------|-----------------|----------------|
| Mayor M. Shoemaker          | X          |                |                 |                |
| Councillor S. Hollingsworth | X          |                |                 |                |
| Councillor S. Spina         |            | X              |                 |                |
| Councillor L. Dufour        | X          |                |                 |                |
| Councillor L. Vezeau-Allen  | X          |                |                 |                |
| Councillor A. Caputo        | X          |                |                 |                |
| Councillor R. Zagordo       | X          |                |                 |                |
| Councillor M. Bruni         | X          |                |                 |                |
| Councillor S. Kinach        |            | X              |                 |                |
| Councillor C. Gardi         | X          |                |                 |                |
| Councillor M. Scott         | X          |                |                 |                |
| <b>Results</b>              | <b>9</b>   | <b>2</b>       | <b>0</b>        | <b>0</b>       |
|                             |            |                |                 | <b>Carried</b> |

**6.1.2 Additional Proposed Amendments by Members of Council Including Service level Changes**

Moved by: Councillor C. Gardi  
 Seconded by: Councillor M. Scott

Resolved that the City of Sault Ste. Marie's taxpayers no longer fund the PeeWee Arena annually, for a savings in 2026 of \$25,503.

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|                             | <b>For</b> | <b>Against</b> | <b>Conflict</b> | <b>Absent</b>   |
|-----------------------------|------------|----------------|-----------------|-----------------|
| Mayor M. Shoemaker          |            | X              |                 |                 |
| Councillor S. Hollingsworth | X          |                |                 |                 |
| Councillor S. Spina         | X          |                |                 |                 |
| Councillor L. Dufour        |            | X              |                 |                 |
| Councillor L. Vezeau-Allen  |            | X              |                 |                 |
| Councillor A. Caputo        |            | X              |                 |                 |
| Councillor R. Zagordo       |            | X              |                 |                 |
| Councillor M. Bruni         |            | X              |                 |                 |
| Councillor S. Kinach        |            | X              |                 |                 |
| Councillor C. Gardi         | X          |                |                 |                 |
| Councillor M. Scott         |            | X              |                 |                 |
| <b>Results</b>              | <b>3</b>   | <b>8</b>       | <b>0</b>        | <b>0</b>        |
|                             |            |                |                 | <b>Defeated</b> |

Moved by: Councillor C. Gardi  
 Seconded by: Councillor M. Scott

Resolved that requested Service Level Changes Numbers 1 (Active Transportation Master Plan) and 2 (Northern Avenue Intersection Improvements) included in Budget 2026 be deferred for deliberation during the 2027 budget.

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|                             | <b>For</b> | <b>Against</b> | <b>Conflict</b> | <b>Absent</b>  |
|-----------------------------|------------|----------------|-----------------|----------------|
| Mayor M. Shoemaker          | X          |                |                 |                |
| Councillor S. Hollingsworth | X          |                |                 |                |
| Councillor S. Spina         | X          |                |                 |                |
| Councillor L. Dufour        | X          |                |                 |                |
| Councillor L. Vezeau-Allen  |            | X              |                 |                |
| Councillor A. Caputo        |            | X              |                 |                |
| Councillor R. Zagordo       | X          |                |                 |                |
| Councillor M. Bruni         | X          |                |                 |                |
| Councillor S. Kinach        | X          |                |                 |                |
| Councillor C. Gardi         | X          |                |                 |                |
| Councillor M. Scott         | X          |                |                 |                |
| <b>Results</b>              | <b>9</b>   | <b>2</b>       | <b>0</b>        | <b>0</b>       |
|                             |            |                |                 | <b>Carried</b> |

**Amendment:**

Moved by: Councillor L. Vezeau-Allen

Seconded by: Councillor A. Caputo

That the motion be amended to add \$600,000 to the Active Transportation Master Plan and prioritize accessible and barrier-free crossings in 2026 within the Northern Avenue corridor.

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|                             | <b>For</b> | <b>Against</b> | <b>Conflict</b> | <b>Absent</b>   |
|-----------------------------|------------|----------------|-----------------|-----------------|
| Mayor M. Shoemaker          |            | X              |                 |                 |
| Councillor S. Hollingsworth |            | X              |                 |                 |
| Councillor S. Spina         |            | X              |                 |                 |
| Councillor L. Dufour        |            | X              |                 |                 |
| Councillor L. Vezeau-Allen  | X          |                |                 |                 |
| Councillor A. Caputo        | X          |                |                 |                 |
| Councillor R. Zagordo       |            | X              |                 |                 |
| Councillor M. Bruni         |            | X              |                 |                 |
| Councillor S. Kinach        |            | X              |                 |                 |
| Councillor C. Gardi         |            | X              |                 |                 |
| Councillor M. Scott         |            | X              |                 |                 |
| <b>Results</b>              | <b>2</b>   | <b>9</b>       | <b>0</b>        | <b>0</b>        |
|                             |            |                |                 | <b>Defeated</b> |

**Amendment to Amendment:**

Moved by: Councillor S. Hollingsworth

Seconded by: Councillor L. Dufour

That the motion be amended to add \$300,000 to the Active Transportation Master Plan and prioritize accessible and barrier-free crossings in 2026 within the Northern Avenue corridor.

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|                             | <b>For</b> | <b>Against</b> | <b>Conflict</b> | <b>Absent</b>   |
|-----------------------------|------------|----------------|-----------------|-----------------|
| Mayor M. Shoemaker          |            | X              |                 |                 |
| Councillor S. Hollingsworth | X          |                |                 |                 |
| Councillor S. Spina         |            | X              |                 |                 |
| Councillor L. Dufour        | X          |                |                 |                 |
| Councillor L. Vezeau-Allen  | X          |                |                 |                 |
| Councillor A. Caputo        | X          |                |                 |                 |
| Councillor R. Zagordo       |            | X              |                 |                 |
| Councillor M. Bruni         |            | X              |                 |                 |
| Councillor S. Kinach        |            | X              |                 |                 |
| Councillor C. Gardi         |            | X              |                 |                 |
| Councillor M. Scott         |            | X              |                 |                 |
| <b>Results</b>              | <b>4</b>   | <b>7</b>       | <b>0</b>        | <b>0</b>        |
|                             |            |                |                 | <b>Defeated</b> |

Moved by: Councillor S. Kinach  
 Seconded by: Councillor M. Bruni

Be It Resolved that the 2026 Transfer to Own Funds for Community Development and Enterprise Services be capped at 4.4% (\$73,802), reduced from the proposed 16.25% (\$272,276), resulting in estimated savings of \$198,924 in 2026.

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|                             | <b>For</b> | <b>Against</b> | <b>Conflict</b> | <b>Absent</b>   |
|-----------------------------|------------|----------------|-----------------|-----------------|
| Mayor M. Shoemaker          |            | X              |                 |                 |
| Councillor S. Hollingsworth |            | X              |                 |                 |
| Councillor S. Spina         |            |                |                 | X               |
| Councillor L. Dufour        |            | X              |                 |                 |
| Councillor L. Vezeau-Allen  |            | X              |                 |                 |
| Councillor A. Caputo        |            | X              |                 |                 |
| Councillor R. Zagordo       |            | X              |                 |                 |
| Councillor M. Bruni         |            | X              |                 |                 |
| Councillor S. Kinach        | X          |                |                 |                 |
| Councillor C. Gardi         |            | X              |                 |                 |
| Councillor M. Scott         |            | X              |                 |                 |
| <b>Results</b>              | <b>1</b>   | <b>9</b>       | <b>0</b>        | <b>1</b>        |
|                             |            |                |                 | <b>Defeated</b> |

Moved by: Councillor S. Kinach

Be It Resolved that the 2026 Transfer to Own Funds for Corporate Financials be capped at 4.4% (\$634,257), reduced from the proposed 8.4% (\$1,213,739), resulting in estimated savings of \$579,483 in 2026.

**Not Dealt With**

Moved by: Councillor S. Kinach

Seconded by: Councillor S. Hollingsworth

Be It Resolved that the Corporation of the City of Sault Ste. Marie increase all parking fines by \$10, effective in the 2026 fiscal year or as soon as possible.

December 8, 2025 Budget Meeting Minutes

|                             | <b>For</b> | <b>Against</b> | <b>Conflict</b> | <b>Absent</b>  |
|-----------------------------|------------|----------------|-----------------|----------------|
| Mayor M. Shoemaker          | X          |                |                 |                |
| Councillor S. Hollingsworth | X          |                |                 |                |
| Councillor S. Spina         | X          |                |                 |                |
| Councillor L. Dufour        |            | X              |                 |                |
| Councillor L. Vezeau-Allen  |            | X              |                 |                |
| Councillor A. Caputo        |            | X              |                 |                |
| Councillor R. Zagordo       | X          |                |                 |                |
| Councillor M. Bruni         | X          |                |                 |                |
| Councillor S. Kinach        | X          |                |                 |                |
| Councillor C. Gardi         | X          |                |                 |                |
| Councillor M. Scott         | X          |                |                 |                |
| <b>Results</b>              | <b>8</b>   | <b>3</b>       | <b>0</b>        | <b>0</b>       |
|                             |            |                |                 | <b>Carried</b> |

Moved by: Councillor S. Kinach  
 Seconded by: Councillor S. Hollingsworth

Be It Resolved that staff be requested to review and report back to Council regarding increasing parking passes.

December 8, 2025 Budget Meeting Minutes

|                             | <b>For</b> | <b>Against</b> | <b>Conflict</b> | <b>Absent</b>  |
|-----------------------------|------------|----------------|-----------------|----------------|
| Mayor M. Shoemaker          | X          |                |                 |                |
| Councillor S. Hollingsworth | X          |                |                 |                |
| Councillor S. Spina         | X          |                |                 |                |
| Councillor L. Dufour        | X          |                |                 |                |
| Councillor L. Vezeau-Allen  | X          |                |                 |                |
| Councillor A. Caputo        | X          |                |                 |                |
| Councillor R. Zagordo       | X          |                |                 |                |
| Councillor M. Bruni         | X          |                |                 |                |
| Councillor S. Kinach        | X          |                |                 |                |
| Councillor C. Gardi         | X          |                |                 |                |
| Councillor M. Scott         | X          |                |                 |                |
| <b>Results</b>              | <b>11</b>  | <b>0</b>       | <b>0</b>        | <b>0</b>       |
|                             |            |                |                 | <b>Carried</b> |

Moved by: Councillor S. Kinach

Whereas the Corporation of the City of Sault Ste. Marie was advised in the recent transit study that the City’s transit passes are currently heavily discounted;

Therefore Be It Resolved that the Corporation of the City of Sault Ste. Marie increase the cost of all transit passes by 15%, while maintaining single-ride fares at their current rate;

And further that the resulting savings be applied to the 2026 fiscal year.

**Not Dealt With**

Moved by: Councillor S. Kinach

Seconded by: Councillor M. Scott

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Be it resolved that the Downtown Plaza operating budget for 2026 be set at an increase of \$145,976, representing a \$25,000 savings from the proposed 2026 budget.

|                             | <b>For</b> | <b>Against</b> | <b>Conflict</b> | <b>Absent</b>   |
|-----------------------------|------------|----------------|-----------------|-----------------|
| Mayor M. Shoemaker          |            | X              |                 |                 |
| Councillor S. Hollingsworth | X          |                |                 |                 |
| Councillor S. Spina         |            | X              |                 |                 |
| Councillor L. Dufour        |            | X              |                 |                 |
| Councillor L. Vezeau-Allen  |            | X              |                 |                 |
| Councillor A. Caputo        |            | X              |                 |                 |
| Councillor R. Zagordo       |            | X              |                 |                 |
| Councillor M. Bruni         |            | X              |                 |                 |
| Councillor S. Kinach        | X          |                |                 |                 |
| Councillor C. Gardi         |            | X              |                 |                 |
| Councillor M. Scott         | X          |                |                 |                 |
| <b>Results</b>              | <b>3</b>   | <b>8</b>       | <b>0</b>        | <b>0</b>        |
|                             |            |                |                 | <b>Defeated</b> |

Moved by: Councillor S. Kinach  
 Seconded by: Councillor M. Scott

Be It Resolved that the Tourism and Community Development budget for 2026 be increased by \$52,600 (4.4%), resulting in a savings of \$91,800 from the originally proposed increase of \$144,400 (12%).

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|                             | <b>For</b> | <b>Against</b> | <b>Conflict</b> | <b>Absent</b>   |
|-----------------------------|------------|----------------|-----------------|-----------------|
| Mayor M. Shoemaker          |            | X              |                 |                 |
| Councillor S. Hollingsworth |            | X              |                 |                 |
| Councillor S. Spina         |            | X              |                 |                 |
| Councillor L. Dufour        |            | X              |                 |                 |
| Councillor L. Vezeau-Allen  |            | X              |                 |                 |
| Councillor A. Caputo        |            | X              |                 |                 |
| Councillor R. Zagordo       |            | X              |                 |                 |
| Councillor M. Bruni         |            | X              |                 |                 |
| Councillor S. Kinach        | X          |                |                 |                 |
| Councillor C. Gardi         |            | X              |                 |                 |
| Councillor M. Scott         | X          |                |                 |                 |
| <b>Results</b>              | <b>2</b>   | <b>9</b>       | <b>0</b>        | <b>0</b>        |
|                             |            |                |                 | <b>Defeated</b> |

Moved by: Councillor S. Kinach

Seconded by: Councillor M. Bruni

Be It Resolved that the John Rhodes operating budget for 2026 be set at \$1,768,573 and that this adjustment result in \$100,000 in levy savings, with a corresponding \$100,000 increase in user fees.

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|                             | <b>For</b> | <b>Against</b> | <b>Conflict</b> | <b>Absent</b>   |
|-----------------------------|------------|----------------|-----------------|-----------------|
| Mayor M. Shoemaker          |            | X              |                 |                 |
| Councillor S. Hollingsworth |            | X              |                 |                 |
| Councillor S. Spina         |            | X              |                 |                 |
| Councillor L. Dufour        |            | X              |                 |                 |
| Councillor L. Vezeau-Allen  |            | X              |                 |                 |
| Councillor A. Caputo        |            | X              |                 |                 |
| Councillor R. Zagordo       |            | X              |                 |                 |
| Councillor M. Bruni         |            | X              |                 |                 |
| Councillor S. Kinach        | X          |                |                 |                 |
| Councillor C. Gardi         |            | X              |                 |                 |
| Councillor M. Scott         |            | X              |                 |                 |
| <b>Results</b>              | <b>1</b>   | <b>10</b>      | <b>0</b>        | <b>0</b>        |
|                             |            |                |                 | <b>Defeated</b> |

Moved by: Councillor S. Kinach

Be it resolved that the GFL Memorial Gardens operating budget for 2026 be set at \$972,557 and that this adjustment result in \$100,000 in levy savings, with a corresponding \$100,000 increase in user fees.

**Not Dealt With**

Moved by: Councillor S. Kinach

Seconded by: Councillor M. Bruni

Be It Resolved that the Miscellaneous Construction budget for 2026 be set at \$490,495, representing a savings of \$54,500 (10%).

December 8, 2025 Budget Meeting Minutes

|                             | <b>For</b> | <b>Against</b> | <b>Conflict</b> | <b>Absent</b>   |
|-----------------------------|------------|----------------|-----------------|-----------------|
| Mayor M. Shoemaker          |            | X              |                 |                 |
| Councillor S. Hollingsworth |            | X              |                 |                 |
| Councillor S. Spina         |            | X              |                 |                 |
| Councillor L. Dufour        |            | X              |                 |                 |
| Councillor L. Vezeau-Allen  |            | X              |                 |                 |
| Councillor A. Caputo        |            | X              |                 |                 |
| Councillor R. Zagordo       |            | X              |                 |                 |
| Councillor M. Bruni         |            | X              |                 |                 |
| Councillor S. Kinach        | X          |                |                 |                 |
| Councillor C. Gardi         |            | X              |                 |                 |
| Councillor M. Scott         |            | X              |                 |                 |
| <b>Results</b>              | <b>1</b>   | <b>10</b>      | <b>0</b>        | <b>0</b>        |
|                             |            |                |                 | <b>Defeated</b> |

Moved by: Councillor S. Kinach

Be It Resolved that the Miscellaneous Programs budget for 2026 be set at \$30,000, representing a savings of \$3,000 (10%).

**Not Dealt With**

Moved by: Councillor A. Caputo  
 Seconded by: Councillor C. Gardi

Resolved that the supplementary item for goose management be deferred to 2027 budget deliberations.

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|                             | <b>For</b> | <b>Against</b> | <b>Conflict</b> | <b>Absent</b>  |
|-----------------------------|------------|----------------|-----------------|----------------|
| Mayor M. Shoemaker          | X          |                |                 |                |
| Councillor S. Hollingsworth | X          |                |                 |                |
| Councillor S. Spina         | X          |                |                 |                |
| Councillor L. Dufour        | X          |                |                 |                |
| Councillor L. Vezeau-Allen  | X          |                |                 |                |
| Councillor A. Caputo        | X          |                |                 |                |
| Councillor R. Zagordo       | X          |                |                 |                |
| Councillor M. Bruni         | X          |                |                 |                |
| Councillor S. Kinach        | X          |                |                 |                |
| Councillor C. Gardi         | X          |                |                 |                |
| Councillor M. Scott         | X          |                |                 |                |
| <b>Results</b>              | <b>11</b>  | <b>0</b>       | <b>0</b>        | <b>0</b>       |
|                             |            |                |                 | <b>Carried</b> |

Moved by: Councillor L. Dufour  
 Seconded by: Councillor L. Vezeau-Allen

Resolved that service level change 6 Ermatinger Clergue National Historic Site Digital Coordinator at a zero cost be approved.

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|                             | <b>For</b> | <b>Against</b> | <b>Conflict</b> | <b>Absent</b>  |
|-----------------------------|------------|----------------|-----------------|----------------|
| Mayor M. Shoemaker          | X          |                |                 |                |
| Councillor S. Hollingsworth | X          |                |                 |                |
| Councillor S. Spina         | X          |                |                 |                |
| Councillor L. Dufour        | X          |                |                 |                |
| Councillor L. Vezeau-Allen  | X          |                |                 |                |
| Councillor A. Caputo        | X          |                |                 |                |
| Councillor R. Zagordo       | X          |                |                 |                |
| Councillor M. Bruni         | X          |                |                 |                |
| Councillor S. Kinach        | X          |                |                 |                |
| Councillor C. Gardi         | X          |                |                 |                |
| Councillor M. Scott         | X          |                |                 |                |
| <b>Results</b>              | <b>11</b>  | <b>0</b>       | <b>0</b>        | <b>0</b>       |
|                             |            |                |                 | <b>Carried</b> |

Moved by: Councillor L. Dufour  
 Seconded by: Councillor S. Hollingsworth

Resolved that service level item 5 resurfacing outdoor recreation facilities, specifically Snowdon Park pickle ball courts, be approved at a cost of \$75,000 to be funded from the parks and recreation reserve and 5% subdividers reserve.

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|                             | <b>For</b> | <b>Against</b> | <b>Conflict</b> | <b>Absent</b>  |
|-----------------------------|------------|----------------|-----------------|----------------|
| Mayor M. Shoemaker          | X          |                |                 |                |
| Councillor S. Hollingsworth | X          |                |                 |                |
| Councillor S. Spina         | X          |                |                 |                |
| Councillor L. Dufour        | X          |                |                 |                |
| Councillor L. Vezeau-Allen  | X          |                |                 |                |
| Councillor A. Caputo        | X          |                |                 |                |
| Councillor R. Zagordo       | X          |                |                 |                |
| Councillor M. Bruni         | X          |                |                 |                |
| Councillor S. Kinach        | X          |                |                 |                |
| Councillor C. Gardi         |            | X              |                 |                |
| Councillor M. Scott         | X          |                |                 |                |
| <b>Results</b>              | <b>10</b>  | <b>1</b>       | <b>0</b>        | <b>0</b>       |
|                             |            |                |                 | <b>Carried</b> |

**6.2 Capital Budget Deliberations**

**6.3 Sanitary Rate Supported Budget**

**7. Rise and Report**

Moved by: Councillor A. Caputo  
 Seconded by: Councillor S. Spina

Resolved that the Committee of the Whole Council now rise and report on the matter referred to it by City Council – 2026 budget deliberations.

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|                             | <b>For</b> | <b>Against</b> | <b>Conflict</b> | <b>Absent</b>  |
|-----------------------------|------------|----------------|-----------------|----------------|
| Mayor M. Shoemaker          | X          |                |                 |                |
| Councillor S. Hollingsworth | X          |                |                 |                |
| Councillor S. Spina         | X          |                |                 |                |
| Councillor L. Dufour        | X          |                |                 |                |
| Councillor L. Vezeau-Allen  | X          |                |                 |                |
| Councillor A. Caputo        | X          |                |                 |                |
| Councillor R. Zagordo       | X          |                |                 |                |
| Councillor M. Bruni         | X          |                |                 |                |
| Councillor S. Kinach        | X          |                |                 |                |
| Councillor C. Gardi         | X          |                |                 |                |
| Councillor M. Scott         | X          |                |                 |                |
| <b>Results</b>              | <b>11</b>  | <b>0</b>       | <b>0</b>        | <b>0</b>       |
|                             |            |                |                 | <b>Carried</b> |

Moved by: Councillor A. Caputo

Seconded by: Councillor S. Spina

Resolved that the 2026 operating budget be approved with the following amendments:

- Winter control reduction – (\$135,300);
- Public Works fleet adjustment – (\$275,000);
- Downtown Ambassador Program reduction – (\$95,913);
- Capital inflation reduction – (\$62,353);
- Tax stabilization revenue increase for Police – (\$66,667);
- Downtown operational budget - \$50,000;

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- Casino revenue increase – (\$400,000);
- Landfill reserve allocation reduction – (\$1,825,000);
- Library operational increase - \$75,000;
- Streetlight budget reduction – (\$50,000);
- Repurpose two Public Works staff for the downtown – net impact of zero;
- Foot patrols continuation in the amount of \$102,382 from the Special Council Community Fund Reserve;
- Hire a Digital Coordinator at Ermatinger Clergue National Historic Site – \$0;

and that the 2026 capital budget and financing sources be approved with the following amendments:

- Reduction in the resurfacing budget of \$31,177;
- Increase in the Public Works heavy-duty fleet of \$80,546;
- Reduction in the Public Works medium/light-duty fleet of \$276,500;
- Add court resurfacing for Snowdon Park of \$75,000 equally from the Parks and Recreation Reserve and 5% Sub-Dividers Reserve Fund

and that the 2026 sanitary rate supported budget and financing sources be approved;

resulting in an increase in the corporate portion of the municipal levy from 2025 in the amount of 0.00%;

and that the 2026 levies and local boards resulting in an increase to the levy and local board portion of the municipal levy of 3.87%;

resulting in an increase to the overall 2026 municipal levy (corporate and levy and local boards) of \$151,644,623 representing an increase of 3.87% be approved.

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|                             | <b>For</b> | <b>Against</b> | <b>Conflict</b> | <b>Absent</b>  |
|-----------------------------|------------|----------------|-----------------|----------------|
| Mayor M. Shoemaker          | X          |                |                 |                |
| Councillor S. Hollingsworth | X          |                |                 |                |
| Councillor S. Spina         | X          |                |                 |                |
| Councillor L. Dufour        | X          |                |                 |                |
| Councillor L. Vezeau-Allen  | X          |                |                 |                |
| Councillor A. Caputo        | X          |                |                 |                |
| Councillor R. Zagordo       | X          |                |                 |                |
| Councillor M. Bruni         | X          |                |                 |                |
| Councillor S. Kinach        | X          |                |                 |                |
| Councillor C. Gardi         | X          |                |                 |                |
| Councillor M. Scott         | X          |                |                 |                |
| <b>Results</b>              | <b>11</b>  | <b>0</b>       | <b>0</b>        | <b>0</b>       |
|                             |            |                |                 | <b>Carried</b> |

**8. Adjournment**

Moved by: Councillor R. Zagordo

Seconded by: Councillor S. Hollingsworth

Resolved that this Council shall now adjourn.

**Carried**

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Mayor

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City Clerk